





Employee situation

Composition of employees (by region) (As of March 31, 2021)								
	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020			
Japan	9,807	10,158	10,789	11,001	11,017			
China	14,683	12,774	11,681	10,913	9,383			
Southeast Asia	23,003	19,891	18,651	17,395	16,194			
Europe and the United States	688	706	1,130	1,183	1,405			
Total	48,181	43,529	42,251	40,492	37,999			

^{*} On a consolidated basis

Composition of employees

(by type of employment) (As of March 31, 2021							
	FY 2019	FY 2020					
Regular employees	3,143	3,248	3,419	3,529	3,676		
Non-regular employees	431	427	410	389	389		
Total	3,574	3,675	3,829	3,918	4,065		

^{*} NOK on a non-consolidated basis (including non-regular employees)

Composition of employees

(on the basis of g	(As of Marc	h 31, 2021)			
	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Male	2,448	2,535	2,677	2,747	2,857
Female	695	713	742	782	819
Total	3,143	3,248	3,419	3,529	3,676

^{*} On a parent basis

Average age				(As of Marc	h 31, 2021
	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Male	40	40	40	40.1	40.3

	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Male	40	40	40	40.1	40.3
Female	38.9	39.5	39.8	40.1	40.4
Overall	39.7	39.9	39.9	40.1	40.3

^{*} On a parent basis

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Employee ratio by age (As of March 31, 2021)							
FY 2016 FY 2017 FY 2018 FY 2019 FY 2							
Age 20s and under	_	_	_	22.1%	20.7%		
Age 30s	_	_	_	27.5%	27.3%		
Age 40s	_	_	_	29.6%	29.1%		
Age 50s	_	_	_	20.5%	22.4%		
Age 60s and over	_	_	_	0.3%	0.4%		

^{*} On a parent basis

Average	length	of continuous	service

Average length of continuous service (As of March 31, 2021)								
FY 2016 FY 2017 FY 2018 I				FY 2019	FY 2020			
Male	17.1	17.1	16.9	17.1	17.3			
Female	18.6	18.8	18.9	19.3	19.5			
Overall	17.5	17.4	17.4	17.6	17.8			

^{*} On a parent basis

Employee retention status (As of March 31, 202					
	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Rate of turnover	1.2	1.1	1.3	1.0	2.1

^{*} On a parent basis

Hiring of new graduates

Hiring of new graduates (As of March 31, 2021)									
	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020				
Male	102	87	115	117	92				
Female	23	25	32	34	25				
Overall	125	112	147	151	117				

^{*} On a parent basis

Rate of hiring of new female graduates

for the managerial track (As of I					h 31, 2021
	FY 2016	FY 2017	FY 2018	FY 2019	FY 202
Hiring ratio	3.1	4.4	6.1	5.2	6.3

^{*} On a parent basis

Number of new hires (total of new

graduates and mid-career hires) (As				(As of Marc	h 31, 2021)
	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Male	_	_	_	134	98
Female	_	_	_	42	26
Overall	0	0	0	176	124

^{*} On a parent basis

Number of turnovers

(leaving on own volition) (As of March 31, 2021)						
	FY 2016 FY 2017 FY 2018 FY 2019 FY 20					
Male	_	_	_	34	48	
Female	_	_	_	12	18	
Overall	0	0	0	46	66	

^{*} On a parent basis

Ratio of new employee's standard salary as

compared to the regional designated salary (As of March 31, 2021)

	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Fukushima	_	_	_	132.9%	132.6%
Kumamoto	_	_	_	134.2%	133.7%

^{*} NOK non-consolidated / Only lists the Fukushima Plant and Kumamoto Plant, which are the major sites, no gender differences

Labor-management relations

Number of labor-management

conferences held				(As of Marc	h 31, 2021)
	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Number of Central Labor Management Councils held	20	15	16	16	17

Diversity

Employment of disabled persons					h 31, 2021)
	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Rate of employment	1.98	2.06	2.06	2.06	2.03

^{*} On a parent basis

Ratio of women in managerial positions (As					h 31, 2021)
	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Domestic	_	_	0.52%	0.82%	0.52%
Overseas	_	_	29.23%	28.10%	29.99%

^{*} On a consolidated basis

Work-life Balance

Hours worked per employee/Average

number of days of annual paid leave taken (As of March 31, 2021)

	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Actual total hours worked per employee	2,117.8	2,100.1	2,096.2	2,041.7	1953
Overtime worked per employee (on an annual basis)	273.8	256.1	253	205.8	117
Average number of days of annual paid leave taken	13.5	13.5	13.6	14.5	14.5

^{*} On a parent basis

Number of employees who

took childcare leave					h 31, 2021)
	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Male	0	1	0	1	2
Female	47	53	53	60	47

^{*} On a parent basis

Number of employees who took

nursing care leave					h 31, 2021)
	FY2016	FY2017	FY2018	FY2019	FY2020
Male	0	0	0	0	1
Female	0	1	0	0	0

^{*} On a parent basis

Number of persons reemployed (As of March 31, 2021) 202 210 223 209 212 5 10 6 6 6 Female

NOK CORPORATION ESG Data Book 2021 NOK CORPORATION ESG Data Book 2021

^{*} On a parent basis

Governance

List of quality management system certified companies

Country	Certified companies (business divisions/business establishments)	Operating site	Type of standards	Date of acquisition
	NOK CORPORATION Oil Seal Division		ISO 9001	7-Mar-14
	Tenei Seal Industry Corporation		ISO 9001	18-Dec-20
	Miharu Industry Corporation		ISO 9001	12-Apr-21
	Tohoku Seal Industry Corporation		ISO 9001	2-Apr-21
	Miyagi NOK Corporation		ISO 9001	15-Mar-21
	Nihonmatsu NOK Corporation		ISO 9001	3-Mar-21
	NOKMETAL Co., Ltd.		ISO 9001	14-Apr-21
		Kitaibaraki Plant	ISO 9001	3-Sep-07
	NOK CORPORATION Plastics & Polyurethane Division	Isohara Polyurethane Industry Corporation	ISO 9001	15-Dec-14
		Shizuoka Plant	ISO 9001	9-Oct-13
		Nihonmatsu Plant	ISO 9001	9-Oct-13
	NOK CORPORATION Gaskets & Boots Division	Tsukuba Plant	ISO 9001	9-Oct-13
Japan		MYK Corporation	ISO 9001	9-Oct-13
		Kikugawa Seal Industry Co., Ltd.	ISO 9001	9-Oct-13
	NOK CORPORATION Tokai Plant		ISO 9001	17-Oct-07
	NOK CORPORATION Vibration Control Division	Tottori Plant	ISO 9001	3-Jun-09
		TVC Co., Ltd.	ISO 9001	3-Jun-09
	NOK CORPORATION Precision Moldings & O-rings Division	Kumamoto Plant	ISO 9001	30-Sep-98
	Isshin Industries Corporation		ISO 9001	28-Nov-11
	Kanasei Corporation		ISO 9001	13-Apr-11
	Saga NOK Corporation (Ureshino Plant)		ISO 9001	7-Feb-01
	Saga NOK Corporation (Tosu Plant)		ISO 9001	7-Nov-08
	Kusu NOK Corporation		ISO 9001	27-Mar-04
	Kumamoto NOK Corporation		ISO 9001	24-Mar-04
	Nichinan NOK Corporation		ISO 9001	24-Mar-05
	Aso NOK Corporation		ISO 9001	25-Jun-08
		Oil Seal Production	IATF 16949	28-Jan-18
Thailand	Thai NOK Co., Ltd.	Vibration Control Production	IATF 16949	24-Jan-18
		Rubber Seal Production	IATF 16949	2-Feb-18
Vietnam	Vietnam NOK Co., Ltd.		ISO 9001	1-Sep-09
			IATF 16949	12-Dec-11
	P.T. NOK Indonesia		IATF 16949	26-Jul-17
Indonesia	PT. NOK Freudenberg Sealing Technologies		ISO 9001	10-July-18
			IATF 16949	13-Jun-18
	Wuxi NOK-Freudenberg Oil Seal Co., Ltd.		ISO 9001	21-Mar-99
			IATE 16949	17-Apr-18
Ch.:	Changchun NOK-Freudenberg Oil seal Co., Ltd.		IATF 16949	12-Jun-18
China	Taicang NOK-Freudenberg Sealing Products Co., Ltd.		ISO 9001	20-Feb-07
			IATE 16949	20-Jan-16
	NOK (Wuxi) Vibration Control China Co., Ltd.		IATF 16949	15-Mar-19
. This list as	NOK (Wuxi) Water Treatment Technology Co., Ltd.		ISO 9001	29-Oct-20

^{*} This list covers establishments engaged in seal production among overseas group companies.

Corporate Governance

Composition of the board of directors

		As at the end of FY 2019	As at the end of FY 2020
Number of auditors	9	8	9
Of which, the number of outside directors	2	2	2
Of which, the number of female auditors	0	0	0

Composition of auditors

		As at the end of FY 2019	
Number of auditors	5	5	5
Of which, the number of outside auditors	3	3	3
Of which, the number of female auditors	0	0	0

Composition of the Directors

	Total	Total Gender		Internal/External		
	TOLAL	Male	Female	Internal	External	
Directors	8	8	0	6	2	
Operating Officer	15	15	0	-	-	
* On a parent basis						

(As of March 31, 2021)

Board of Directors

	As at the end of FY 2018	As at the end of FY 2019	
Number of board of directors' meetings held (Held on paper)	14(0)	13(2)	14(2)
Average attendance rate	97.7%	98.2%	100%

Board of Statutory Auditors

		As at the end of FY 2019	
Number of board o statutory auditors' meetings held	•	9	12
Average attendance rate	92.7%	97.8%	98.3%

Remuneration of Directors and Auditors (Millions of yen)					
	FY 2018	FY 2020			
Directors	ectors 296		317		
Of which, the number of outside directors	12	12	11		

• The directors' remuneration for FY 2019 includes remuneration granted to a board director who stepped down as a director as of October 31, 2019.

• The directors' remuneration for FY 2018 includes remuneration for one director who retired from the position of board director at the conclusion of the 112th Ordinary General Meeting of Shareholders held on June 27, 2018.

uditors' Remuneration	on		(Millions of yen)
	FY 2018	FY 2019	FY 2020
Number of Auditors	60	59	60
Of which, the number of outside auditors	18	18	17

• The directors' remuneration for FY 2020 includes remuneration for two auditors who retired from the position of board director at the conclusion of the 114th Ordinary General Meeting of Shareholders held on June 25, 2020.

Political Donations

I Otticat Donations			(Millions of yen
	FY 2018	FY 2019	FY 2020
Result	0	0	0

No political donations have been made in the past ten years.

Environment

Efforts to Enhance Corporate Governance

Year <i>N</i>	Month	Policy	Purpose
2004	Apr.	Established the Crisis Management Office	Preventing and minimizing negative impacts on business continuity.
	Jul.	Established Accounting Audit Division	Established as an internal audit department
2006	May.	Established Basic Policy for Internal Control System	Established Basic Policy for Internal Control System
		Enacted the NOK Charter of Corporate Behavior	Enacted and declared Management Principles, Management Policies, and Principles of Corporate Behavior.
	Aug.	Enacted the Behavioral Guidelines Concerning Employee Compliance.	Enacted and disseminated guidelines on matters to be complied with by employees.
		Established Compliance Rules	Established handling of compliance with laws and regulations and company rules and regulations
2007	Mar.	Established Risk Management Rules	Established how to deal with business risks and emergencies
	Oct.	Established Management Rules for Internal Control Subsidiaries	Established matters to be instructed to subsidiaries and matters to be observed by subsidiaries
		Established Internal Control Rules for financial reporting	Established methods for establishing and evaluating internal control related to financial reporting
2008	Jan.	Established the Internal Control Audit Committee	Development of an internal control system, audit of its operational status and proper maintenance.
2009	Jun.	Introduced the Executive Officer System.	Separation of management oversight and executive functions, and the establishment of an agile management system.
		Changed the term of office of directors to one year.	Separation of management oversight and executive functions, and the establishment of an agile management system.
		Revised the executive compensation system.	Introduction of long-term performance-based and performance-linked compensation system.
2013	Jul.	Established Internal Control Rules	Integrated "Internal Control Subsidiary Management Rules" and other internal control related regulations
2015	Jun.	Established the Risk Management Committee	Minimizing risk probability and losses through cross-organizational verification and evaluation.
		One external director took office	Strengthening the management oversight function.
2016	Apr.	Installed a whistle-blowing system (including Domestic Group Companies)	Created a whistle-blowing system by establishing the Whistle-Blowing Hotline (in and outside of the company)
	May.	Started assessing the effectiveness of the Board of Directors.	Improving the effectiveness of the Board of Directors
	Jun.	Increased the number of external directors to two.	Strengthening the management oversight function.
	Oct.	Established the CSR Committee	Raising the awareness of CSR throughout the company and promoting effective CSR activities.
		Established the Central BCM Committee.	Increasing the effectiveness of the business continuity plan and contributing to the improvement of corporate value.
2017	Jan.	Established Seals Segment BCM Committee	Built and maintained BCM within the segment as a sub-organization of the Central BCM Committee
	Mar.	Established Electronics Segment BCM Committee	Built and maintained BCM within the segment as a sub-organization of the Central BCM Committee
2019	Jan.	Business Continuity Management Rules	Established Business Continuity Management System
	Jul.	The Management Oversight Council (composed of the President and Representative Director, external directors and auditors).	Check, assessment and advice on key management issues and serious risks.
2020	Oct.	Expanded the installation of the whistle-blowing system (at group companies in China excluding Taiwan and Hong Kong)	Strengthened the whistle-blowing system by expanding the establishment of the Whistle-Blowing Hotline at some overseas bases
2021	May.	Established the ESG Committee	Promoted the company's continued sustainable growth and the implementation of responsible initiatives

List of ISO14001-certified companies

Country	ISO14001-certified companies	Scope of application	Date of acquisition
		Fukushima Plant, Fukushima Site	2-Mar-02
		Fukushima Plant, Nihonmatsu Site	1-Mar-03
		Kitaibaraki Plant	2-Mar-11
		Isohara Plant	2-Mar-11
		Toyoda Plant	2-Mar-11
	NOV COPPORATION	,	
	NOK CORPORATION	Shirasawa Plant	18-Apr-19
Aalaysia /ietnam ndonesia		Fujisawa Plant / Shonan R&D Center	2-Mar-02
		Shizuoka Plant	1-Mar-03
		Tokai Plant	1-Mar-03
		Tottori Plant	2-Mar-05
		Kumamoto Plant	5-Mar-04
	Tamai Caal Industry, Camanatian	Headquarters Factory	31-Mar-06
	Tenei Seal Industry Corporation	Fukushima Plant: Certified as NOK	2-Apr-12
		Nonodake Factory (Headquarters)	26-Jan-07
		Kawamata Factory	26-Jan-07
	NOKMETAL Co., Ltd.	Kawamata Factory (Kogami)	26-Jan-07
		Kawamata Plant (Nihonmatsu): Certified as NOK	2-Mar-11
	Miyagi NOK Corporation	Tome Plant	10-Mar-06
		Miyazaki Plant	2-Mar-06
	Miharu Industry Corporation		31-Mar-06
	Tohoku Seal Industry Corporation		10-Feb-06
	Nihonmatsu NOK Corporation	Certified as NOK	2-Apr-12
laws	Isohara Polyurethane Industry Corporation	Certified as NOK	2-Mar-14
Japan	Isshin Industries Corporation		27-Mar-07
	Kanasei Corporation	Fukushima Plant	25-Feb-13
	·	Head Office Plant: Certified as NOK	13-Mar-15
	Kikugawa Seal Industry Co., Ltd.		
	ANVICE COMPANY COMPANY	Honjo Plant: Certified as NOK	18-Apr-19
	MYK Corporation	Head Office Plant: Certified as NOK	2-Mar-11
	TVC Co., Ltd.		9-Mar-07
	Saga NOK Corporation	Ureshino Plant	14-Feb-07
	Sugarton Corporation	Tosu Plant	14-Apr-08
	Vumamata NOV Corneration	Headquarters Factory	28-Mar-07
	Kumamoto NOK Corporation	The First Factory	28-Mar-07
	Kusu NOK Corporation	,	28-Mar-07
	Nichinan NOK Corporation		28-Mar-07
	Aso NOK Corporation		28-Mar-07
	NIPPON MEKTRON, LTD.		20-Mar-02
		Cortified as NUDDONI MEKTDONI LTD	
	MEKTEC-J Co., Ltd.	Certified as NIPPON MEKTRON, LTD.	1-Apr-14
	SYNZTEC CO., LTD.		17-Dec-99
	Kuki Roll Industry Co., Ltd.		17-Dec-99
	Tokiwa Industry Co., Ltd.	Motomiya Plant	29-Jun-18
	· ·	Branch plant	29-Jun-18
	NOK KLUEBER CO., LTD.		8-Mar-02
	UNIMATEC CO., LTD.	The First Factory	8-Feb-12
	NOK Elastomers Processing Co., Ltd.		16-Aug-06
	NOK Fugaku Engineering Co., Ltd.		21-Aug-02
		Panthong Plant	16-Jul-07
	Thai NOK Co., Ltd.	Bangpakong Plant	16-Jul-07
hailand	Mektec Manufacturing Corporation (Thailand) Ltd.	שמוקףמגטוול ו נמוונ	6-Sep-00
	,		
lala:'-	Mektec Precision Component (Thailand) Ltd.		2-Jan-04
nalaysia	Synztec (Malaysia) Sdn. Bhd.		4-Dec-03
	Vietnam NOK Co., Ltd.		1-Sep-09
/ietnam	Mektec Manufacturing Corporation (Vietnam) Ltd.		17-Jan-19
	Synztec Vietnam Co., Ltd.		24-Jan-17
	PT. NOK Indonesia		12-Oct-04
donesia	PT. NOK Freudenberg Sealing Technologies		15-Oct-07
	PT. NOK Precision Component Batam		3-Dec-02
	Wuxi NOK-Freudenberg Oil Seal Co., Ltd.		3-Dec-03
	Changchun NOK-Freudenberg Oil seal Co., Ltd.		22-Jun-06
	NOK (Wuxi) Vibration Control China Co., Ltd.		5-May-08
	TVOR (VVUXI) VIDIALION CONLIGICATINA CO., LLC.		
	NOK (Wuxi) Water Treatment Technology Co., Ltd.		Scheduled to acquire
China		Napping Dlant	ISO14001 in FY 20
	Mektec Manufacturing Corporation (Zhuhai) Ltd.	Nanping Plant	26-Jun-02
	<u> </u>	Longshan Plant	26-Jun-02
	Mektec Manufacturing Corporation (Suzhou) Ltd.		31-May-06
	Synztec Precision Parts (Shenzhen) Co., Ltd.		25-Dec-02
			40.11 06
	Synztec Precision Parts (Shanghai) Co., Ltd.		12-Nov-06
Taiwan	Synztec Precision Parts (Shanghai) Co., Ltd. Mektec Corporation	Kaohsiung Plant	12-Nov-06 29-Nov-00

Environmental Performance Data

NPUT						
	Item	Scope of Coveragew	Unit	FY 2018	FY 2019	FY 2020
Total consumption of raw materials		Non-consolidated	1,000 tons	96	91	81
	Rubber	Non-consolidated	1,000 tons	14	13	12
Compounding ingredients and adhesives Plastics		Non-consolidated	1,000 tons	12	11	10
		Non-consolidated	1,000 tons	1	1	1
	Metals	Non-consolidated	1,000 tons	69	66	58
Total ene	ergy consumption	Non-consolidated	TJ	875	897	832
		Consolidated	TJ	13,436	12,846	11,899
	Flactation	Non-consolidated	TJ	791	813	756
Electricity	Electricity	Consolidated	TJ	12,660	12,139	11,273
	Fuele	Non-consolidated	TJ	84	84	75
	rueis	Consolidated	TJ	776	707	627
Total wa	ter withdrawals	Non-consolidated	1,000 m³	435	393	358
		Consolidated	1,000 m ³	9,414	8,768	8,254
	City Mater	Non-consolidated	1,000 m³	337	295	282
	City Water	Consolidated	1,000 m³	4,984	4,610	4,488
	Industrial Mater	Non-consolidated	1,000 m³	32	27	18
industria	Industrial Water	Consolidated	1,000 m ³	3,985	3,879	3,509
	Cround Motor	Non-consolidated	1,000 m ³	66	70	58
	Ground Water	Consolidated	1,000 m³	445	279	257
Consump	otion of substances subject to PRTR	Non-consolidated	1,000 tons	1.2	1.4	1.2

DUTPUT

	Item	Scope of Coverage	Unit	FY 2018	FY 2019	FY 2020
Total CO ₂ emissions (Scope 1 + Scope 2)		Non-consolidated	1,000 tons of CO ₂	48	49	42
		Consolidated	1,000 tons of CO ₂	774	722	640
	Scope 1	Non-consolidated	1,000 tons of CO ₂	5	5	4
	scope i	Consolidated	1,000 tons of CO ₂	46	43	38
	Scope 2	Non-consolidated	1,000 tons of CO ₂	43	44	37
	Scope 2	Consolidated	1,000 tons of CO ₂	728	679	602
	Scope 3*	Consolidated	1,000 tons of CO ₂	192	268	269
NOx		Non-consolidated	kg	0	0	0
NOX		Consolidated (Japan)	kg	23,142	23,490	23,072
SOx		Non-consolidated	kg	130	145	133
		Consolidated (Japan)	kg	2,987	3,784	2,973
VOC emissions		Non-consolidated	1,000 tons	0.8	0.5	0.5
VOC 6	HIISSIOHS	Consolidated	1,000 tons	3.9	3.3	3.0
Emissic	ons of substances subject to PRTR	Non-consolidated	t	134	19	15
Total w	vastewater	Non-consolidated	1,000 m ³	241	192	190
		Consolidated	1,000 m³	7,809	7,386	6,484
	River/Lake	Non-consolidated	1,000 m ³	232	174	178
	RIVer/Lake	Consolidated	1,000 m ³	3,409	3,503	2,602
	sewage system	Non-consolidated	1,000 m ³	9	17	13
		Consolidated	1,000 m³	4,401	3,883	3,881
BOD lo	ad	Non-consolidated	t	1.46	1.32	1.34
טסט נכ	ad .	Consolidated (Japan)	t	4.68	5.16	5.36
Industr	ial waste	Non-consolidated	1,000 tons	3	3	3
		Consolidated	1,000 tons	57	51	46
	Amount of waste regular	Non-consolidated	1,000 tons	3	3	3
	Amount of waste recycled	Consolidated	1,000 tons	50	40	41
	Landfill disposal amount	Non-consolidated	1,000 tons	0.03	0.05	0.02
	Landfill disposal amount	Consolidated	1,000 tons	7	11	5
Valuala	le waste	Non-consolidated	1,000 tons	6	6	5
valuab	le waste	Consolidated	1,000 tons	48	43	37
Do over!		Non-consolidated	%	99.7	99.4	99.7
Recycli	rig rate	Consolidated	%	93.0	88.1	94.0

^{*} Scope 3 for FY 2018: The aggregation range shall cover categories 1, 2, 3, 4, 5, 6, 7, 8, 13 and 14.

FY 2019 to FY 2020: The aggregation range shall cover categories 1, 2, 3, 4, 5, 6, 7, 8, 13, 14 and 15.

Categories 9, 10, 11 and 12 fall outside the aggregation range because of the current difficulty in calculating.

Environmental Performance Results Aggregation range

P.57 Input materials and industrial waste associated with business activities INPUT INPUT Water Environmentally hazardous substances Gas emissions wastewater Industrial waste, etc. Environmentally hazardous	On a parent basis NOK Group consolidated NOK Group consolidated NOK Group consolidated (Japan) NOK Group consolidated (in Japan for NOx and SOx) NOK Group consolidated NOK Group consolidated
P.57 Input materials and industrial waste associated with business activities INPUT Water Environmentally hazardous substances Gas emissions wastewater OUTPUT Industrial waste, etc. Environmentally hazardous	NOK Group consolidated NOK Group consolidated (Japan) NOK Group consolidated (in Japan for NOx and SOx) NOK Group consolidated
P.57 Input materials and industrial waste associated with business activities OUTPUT Water Environmentally hazardous substances Gas emissions wastewater Industrial waste, etc. Environmentally hazardous	NOK Group consolidated (Japan) NOK Group consolidated (in Japan for NOx and SOx) NOK Group consolidated
P.57 waste associated with business activities Substances OUTPUT Industrial waste, etc. Environmentally hazardous	NOK Group consolidated (in Japan for NOx and SOx) NOK Group consolidated
business activities Gas emissions wastewater OUTPUT Industrial waste, etc. Environmentally hazardous	(in Japan for NOx and SOx) NOK Group consolidated
OUTPUT Industrial waste, etc. Environmentally hazardous	NOK Group consolidated
Industrial waste, etc. Environmentally hazardous	NOK Group consolidated
substances	NOK Group consolidated (Japan)
Targets and CO ₂ emissions	NOK Group consolidated
Results CO ₂ emissions intensity	NOK Group consolidated (Japan)
P.60 Measures against Climate Scope 3	NOK Group consolidated
GHG (CO ₂)	NOK Group consolidated
GHG (other than CO ₂)	NOK Group consolidated (Japan)
Waste discharge amount	NOK Group consolidated (Japan)
P.63 Resource Conservation and Targets and Landfill disposal amount Results	NOK Group consolidated (Japan)
Recycling rate	NOK Group consolidated (Japan)
Targets and Total water withdrawals	NOK Group consolidated
P.65 Conservation of Water Results wastewater	NOK Group consolidated
Water Risk Assessment	NOK Group consolidated
Targets and VOC emissions into the Ameasures on Substances of Results atmosphere	NOK Group consolidated
P.67 Concern FY 2020 PRTR Results	NOK Group consolidated (Japan)
P.68 Environmentally friendly products Environmental accounting Various costs	On a parent basis
Raw Materials	On a parent basis
Energy	NOK Group consolidated
INPUT Water	NOK Group consolidated
PRTR results	On a parent basis
CO ₂ emissions	NOK Group consolidated
Environmental Performance Data NOx	NOK Group consolidated (Japan)
SO _X	NOK Group consolidated (Japan)
OUTPUT VOC emissions into the atmosphere	NOK Group consolidated
wastewater	NOK Group consolidated (in Japan for BOD)
Industrial waste, etc.	NOK Group consolidated
PRTR results	On a parent basis

 $[\]ensuremath{\mbox{*}}$ The aggregation range was changed for some parts since last fiscal year.

FY 2020 PRTR Results

		Ui Emission amount Displacement ar				Unit : kg	
Substance Name	Cabinet	Atmo-	River /			sewage	
	Order No.	sphere	Lake	Landfill	Soil	system	Off-site
Zinc compounds(water-soluble)	001	-	25	-	-	-	-
Ethyl acrylate	003	100	59	-	-	-	82
N-Butyl acrylate	007	95	54	-	-	-	74
Sodium alkylbenzenesulfonate (The alkyl is limited to the substituent groups derived from linear alkane of C=10-14.)	030	-	-	-	-	-	8
2-Imidazolidinethione	042	1	-	-	-	-	2
Ethyl benzene	053	14,003	-	-	-	-	1,635
Ethylene glycol monomethyl ether	058	1	-	-	-	-	28
Ethylenediamine	059	-	-	-	-	-	680
Ferric chloride	071	-	-	-	-	-	79,487
Xylene	080	22,861	-	-	-	-	1,435
Chlorodifluoromethane; HCFC-22	104	630	-	-	-	-	-
Cyclohexylamine	154	-	-	-	-	-	2,913
N-(Cyclohexylthio) phthalimide	155	-	300	-	-	-	-
N,N-Dimethylaniline	216	-	-	-	-	-	10,000
3,3'-Dimethylbiphenyl-4,4'-diyl diisocyanate	228	-	-	-	-	-	30
N-(1,3-Dimethylbutyl)-N'-phenyl-p-phenylenediamine	230	7	-	-	-	-	3,512
N,N-Dimethylformamide	232	194	72	-	-	-	19,932
Styrene	240	2	1	-	-	-	1
Tetramethylthiuram disulfide; thiuram	268	-	-	-	-	-	73
Copper salts(water-soluble, except complex salts)	272	-	-	-	-	-	4,448
Sodium dodecyl sulfate	275	-	130	-	-	-	170
Toluene	300	87,595	8	-	-	-	57,001
Nickel	308	-	-	-	-	-	7,013
Nickel compound	309	-	-	-	-	-	9,199
Ziram bis (N,N'-dimethyldithiocarbamate) zinc; ziram	328	-	-	-	-	-	3
Bis (1-methyl-1-phenylethyl peroxide)	330	-	-	-	-	-	2,181
Phenol	349	-	-	-	-	-	53
Hydrogen fluoride and its water-soluble salts	374	-	510	-	-	-	120,000
Hexamethylene diamine	390	-	-	-	-	-	5
Water-soluble sodium of peroxydisulfuric acid	395	-	13	-	-	-	18
Poly(oxyethylene) alkyl ether (alkyl C=12-15)	407	-	230	-	-	-	310
Methacrylic acid 2,3-epoxypropyl ester	417	-	0	-	-	-	0
Methylnaphthalene	438	177	-	-	-	-	1,024
Methylenebis (4,1-phenylene) diisocyanate	448	84	-	-	-	-	1,980
Total		125,748	1,402	-	-	-	323,297